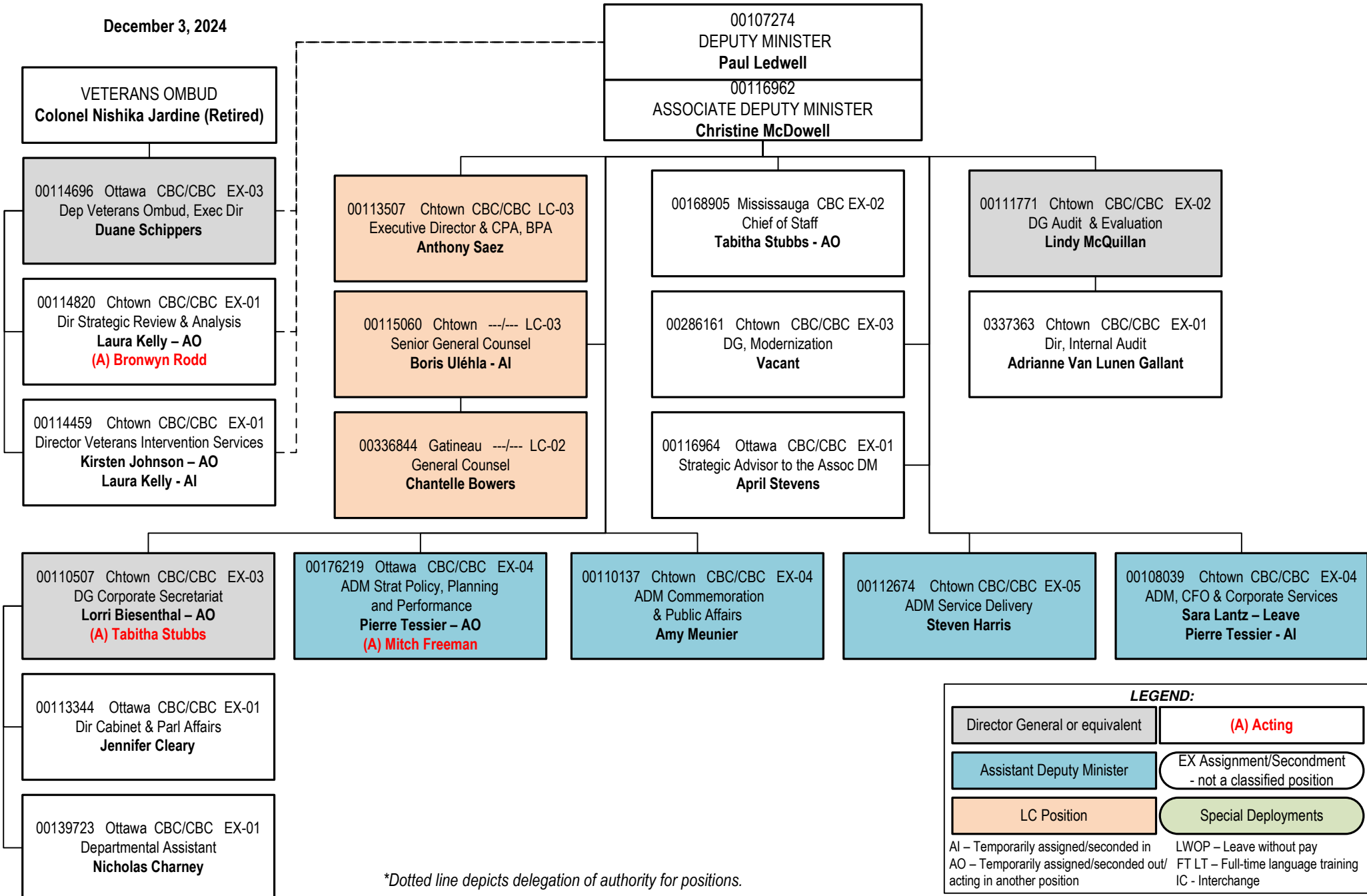


# Veterans Affairs Canada

## Veterans Portfolio Reports to VAC Deputy Minister

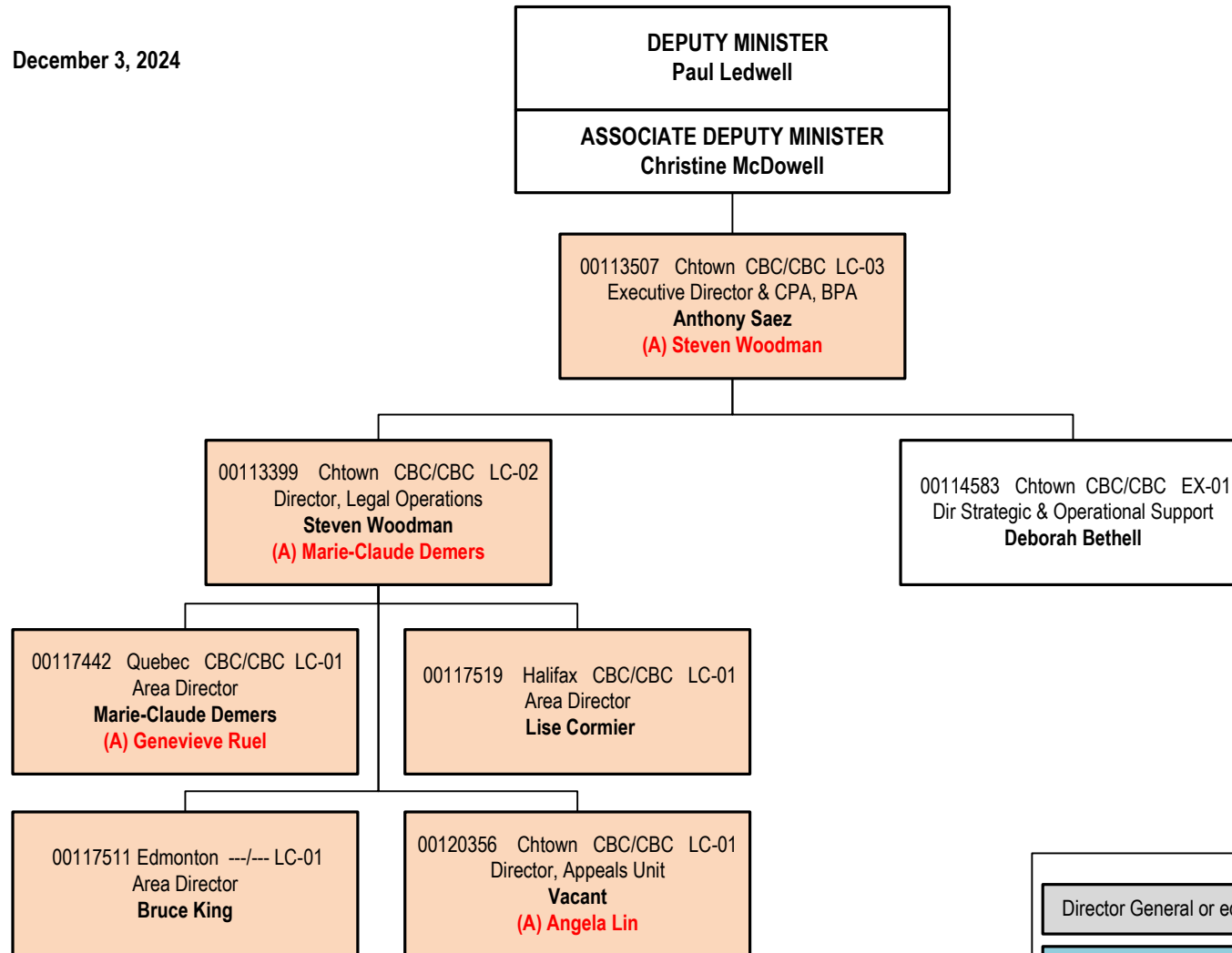
December 3, 2024



# Veterans Affairs Canada

## Bureau of Pensions Advocates

December 3, 2024



| LEGEND:                                                                                                        |                                                         |
|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|
| Director General or equivalent                                                                                 | (A) Acting                                              |
| Assistant Deputy Minister                                                                                      | EX Assignment/Secondment<br>- not a classified position |
| LC Position                                                                                                    | Special Deployments                                     |
| AI – Temporarily assigned/seconded in<br>AO – Temporarily assigned/seconded out/<br>acting in another position |                                                         |
| LWOP – Leave without pay<br>FT LT – Full-time language training<br>IC - Interchange                            |                                                         |

# Strategic Policy, Planning and Performance Branch

December 3, 2024

DEPUTY MINISTER  
Paul Ledwell

ASSOCIATE DEPUTY MINISTER  
Christine McDowell

00176219 Ottawa CBC/CBC EX-04  
ADM Strategic Policy, Planning  
and Performance  
**Pierre Tessier – AO**  
**(A) Mitch Freeman**

00175764 Chtown CBC/CBC EX-03  
DG Intergovernmental Programs  
**Vacant – Term (2025-05-30)**  
**David Keedwell - IC**

00292734 Chtown CBC/CBC EX-03  
DG Research & Strategic Business  
Analytics  
**Vacant**

00117641 Ottawa CBC/CBC EX-02  
DG Strategic Planning, Results and  
Cabinet Business  
**Jay Wakelin - AO**  
**(A) Nigel Bruce**

00118164 Ottawa CBC/CBC EX-01  
Dir Strategy Mgmt & Results  
**Rachael Lindsay -AO**  
**(A) Tracey Paterson**

00116772 Chtown CBC/CBC EX-01  
Dir Integrated Plan. & Perf.  
**Nigel Bruce – AO**  
**(A) Tyler Crane**

00138550 Ottawa CBC/CBC EX-01  
Dir Cabinet Business Unit  
**Julie Thorpe**

00109701 Chtown CBC/CBC EX-03  
DG Policy & Research  
**Crystal Garrett-Baird – AO**  
**Mitch Freeman – AO**  
**(A) Julie Drury**

00117266 Chtown CBC/CBC EX-02  
Senior Director, Policy  
**Vacant**  
**(A) Nathan Svenson**

00142937 Chtown CBC/CBC EX-02  
Senior Director, Financial and Re-  
establishment Policy  
**Dennis Manning**

00109081 Chtown CBC/CBC EX-01  
Director, Research  
**Nathan Svenson – AO**

00283505 Chtown CBC/CBC EX-01  
Director, Strategic Litigation  
**Vacant – Term (2026-05-07)**  
**(A) Mary Beth Roach**

00334561 Ottawa CBC/CBC EX-02  
Sr Dir Strategic Initiatives & Impact  
**Vacant – Term (2026-05-21)**  
**(A) Rachael Lindsay**

Ottawa CBC/CBC EX-02  
Sr Dir, Strategic Business Analytics  
**Jay Wakelin - AI**

LEGEND:

Director General or equivalent

(A) Acting

Assistant Deputy Minister

EX Assignment/Secondment  
- not a classified position

LC Position

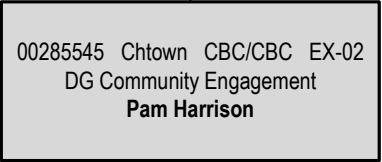
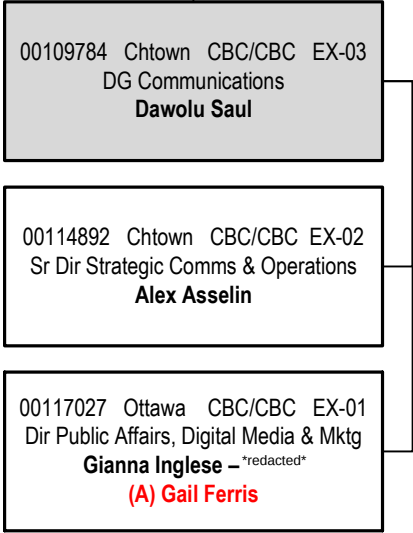
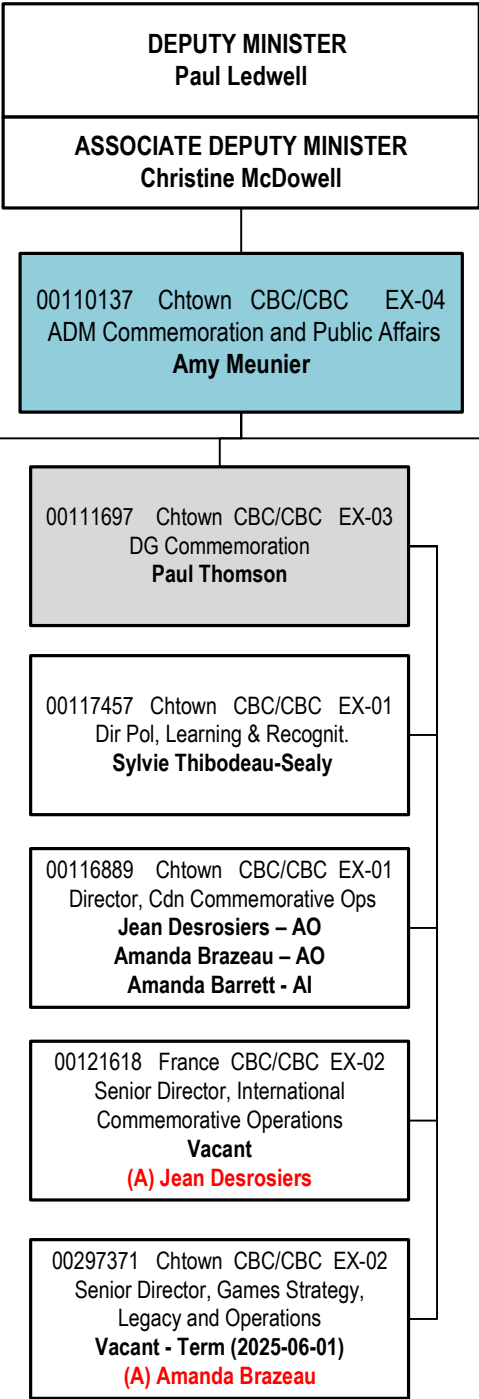
Special Deployments

AI – Temporarily assigned/seconded in  
AO – Temporarily assigned/seconded out/  
acting in another position

LWOP – Leave without pay  
FT LT – Full-time language training  
IC - Interchange

# Commemoration and Public Affairs Branch

December 3, 2024



| LEGEND:                                                                                                        |                                                         |
|----------------------------------------------------------------------------------------------------------------|---------------------------------------------------------|
| Director General or equivalent                                                                                 | (A) Acting                                              |
| Assistant Deputy Minister                                                                                      | EX Assignment/Secondment<br>- not a classified position |
| LC Position                                                                                                    | Special Deployments                                     |
| AI – Temporarily assigned/seconded in<br>AO – Temporarily assigned/seconded out/<br>acting in another position |                                                         |
| LWOP – Leave without pay<br>FT LT – Full-time language training<br>IC - Interchange                            |                                                         |

# Service Delivery Branch

December 3, 2024

**DEPUTY MINISTER**  
**Paul Ledwell**

**ASSOCIATE DEPUTY MINISTER**  
**Christine McDowell**

00112674 Chtown CBC/CBC EX-05  
ADM Service Delivery  
**Steven Harris**

## LEGEND:

Director General or equivalent

(A) Acting

Assistant Deputy Minister

EX Assignment/Secondment  
- not a classified position

LC Position

Special Deployments

AI – Temporarily assigned/seconded in  
AO – Temporarily assigned/seconded out/  
acting in another position

LWOP – Leave without pay  
FT LT – Full-time language training  
IC - Interchange

00117409 Ottawa CBC/CBC MDMOF-05  
DG Health Prof. Services  
**Cyd Courchesne**

00117909 Ottawa CBC/CBC EX-02  
Dir Mental Health  
**Julie Drury – AO**  
(A) Jean Bernard Dupuy

00118133 Chtown CBC/CBC EX-01  
Dir HP Strat Plan & Dev  
**Jonathan O'Keefe**

00166059 Chtown CBC/CBC EX-01  
Dir Spec Projects - Innovation  
**Term (2026-03-18)**  
**Tom Ogden**

00149589 Ottawa CBC/CBC EX-02  
Sr Director, Litigation & Innovation  
**Vacant–Term (2026-06-28)**  
(A) Trudy Burke

CAF Liaison Officer  
**LCol. Kirk Watson**  
(Secondment)

00109943 Montreal CBC/CBC EX-03  
DG Field Operations  
**Nathalie Pham**

00141344 Montreal CBC/CBC EX-02  
Sr Dir Op & Strat Affairs  
**Jane Hicks – AO**  
Cuyla Thompson

00141338 NFLD CBC/CBC EX-01  
Director, Corporate Affairs  
**Vacant**  
(A) Renate Fournier-Bélanger

00117220 Montreal CBC/CBC EX-01  
Dir Trans Coord & Integ Srvs  
**Evan Gagnon**

00111914 Hamilton CBC/CBC EX-01  
Area Director-Southwest Ontario and  
North Bay  
**Robert Tomljenovic**

00109369 Winnipeg CBC/CBC EX-01  
Area Director – Manitoba,  
Saskatchewan and Alberta  
**Lina Matos**

00111090 Victoria CBC/CBC EX-01  
Area Director – BC & The North  
**Bev Martin**

00109940 St. John's CBC EX-01  
Area Director – NFLD/NB/PEI  
**Lauri Schafer**

00110581 Halifax CBC/CBC EX-01  
Area Director – NS & FCO  
**Moussa Dramé**

00110271 Quebec CBC/CBC EX-01  
Area Director – Quebec  
**Sophie Roussin**

00149616 Ottawa CBC/CBC EX-01  
Area Director – Ottawa  
**Vacant**  
(A) Melissa Kobylecki

00111034 Scarborough CBC EX-01  
Area Director – Central Ontario &  
Thunder Bay  
**Mark Roy – AO**  
(A) Sarah Gendi

00112225 Chtown CBC/CBC EX-03  
DG Centralized Operations  
**Trudie Mackinnon**

00116864 Chtown CBC/CBC EX-02  
Sr Dir Strat Planng & Oversight  
**Shawn MacDougall**

00336225 Chtown CBC/CBC EX-02  
Sr Dir Special Projects  
**Vacant - Term (2026-05-01)**

00130898 Chtown CBC/CBC EX-01  
Dir, Dis Benefits, Prog Mgmt,  
Training & Oversight  
**Vacant**  
(A) Cheryl Murnaghan

00148766 Chtown CBC/CBC EX-01  
Director, Benefit Operations  
**Amanda Barrett – AO**  
Kirsten Johnson - AI

00165929 Chtown CBC/CBC EX-01  
Dir, Benefit Adjud. and Pay  
**Trudy Burke – AO**  
(A) Marie-Josée Paquet

00149593 Chtown CBC/CBC EX-01  
Dir, Appeals, Records, Benefit  
Operations & Outreach  
**Vacant–Term (2026-06-28)**  
(A) Sebastien Turgeon

00110771 Chtown CBC/CBC EX-03  
DG Serv Del & Prog Mgmt  
**Vacant**  
(A) Jane Hicks

00114232 Chtown CBC/CBC EX-02  
Sr Dir Business Integration  
**Kathy Norrie – AO**  
Lee Marshall - AI

00111917 Chtown CBC/CBC EX-01  
Dir Re-establishment  
and Well-being  
**Danica Arseneault**

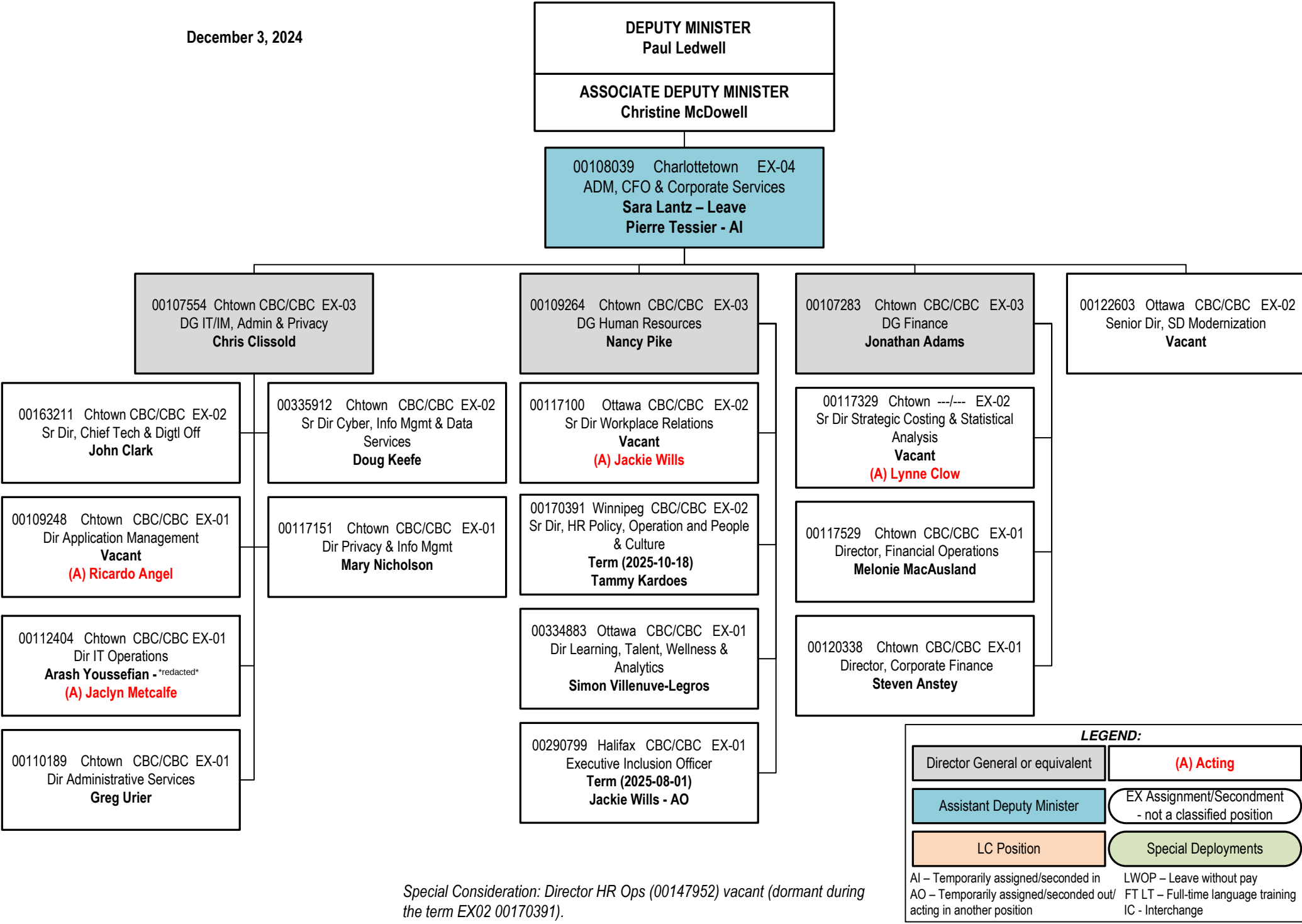
00116898 Chtown CBC/CBC EX-01  
Dir, Transition and Program Support  
**Vacant**  
(A) Tammy MacWilliams

00117254 Chtown CBC/CBC EX-02  
Sr Dir Health Care Programs  
**Lee Marshall**  
(A) Mark Roy

00173102 Chtown CBC/CBC EX-02  
Sr Dir Re-Contracting  
**Vacant – Term (2025-03-31)**  
Kathy Norrie - AI

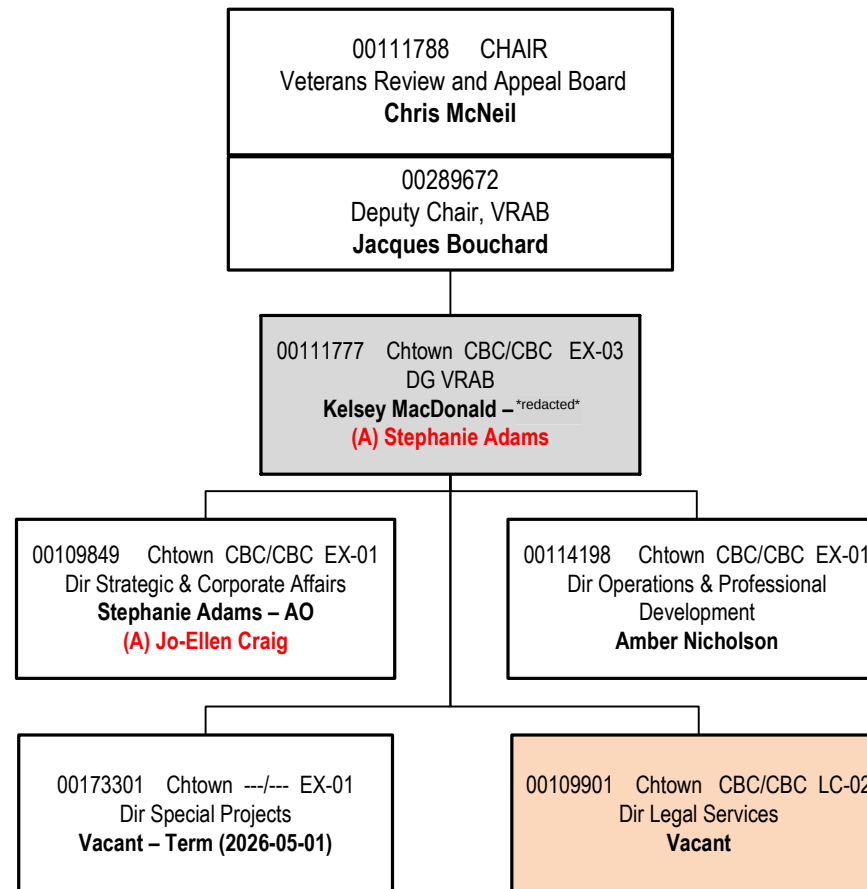
# Chief Financial Officer and Corporate Services Branch

December 3, 2024



# Veterans Review and Appeal Board

December 3, 2024



## LEGEND:

Director General or equivalent

**(A) Acting**

Assistant Deputy Minister

EX Assignment/Secondment  
- not a classified position

LC Position

Special Deployments

AI – Temporarily assigned/seconded in  
AO – Temporarily assigned/seconded out/  
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